

**CONCLUDING STATEMENT**

*(Section 46a-68-94)*

September 2023

As the Interim Chief Executive Officer and Executive Vice President for Health Affairs, I am personally and professionally committed to the policies of Affirmative Action. I acknowledge that the ultimate responsibility for promoting and enforcing affirmative action rests with the Office of the Chief Executive Officer and Executive Vice President for Health Affairs and accordingly, I will account for the success or failure of the *Plan*.

As appointing authority for the University of Connecticut Health, I pledge that the employees and I will make every good faith effort to achieve the objectives, goals, and timetables as set forth in this *Affirmative Action Plan*.

The Associate Vice President of the Office of Institutional Equity, Letissa Reid, is the designated Equal Employment Opportunity Officer for the University and reports directly to me.

Date

9/27/2023

  
Bruce T. Liang, M.D., FACE  
Interim Chief Executive Officer and Executive  
Vice President for Health Affairs, UConn Health